

Q4 2020 Conference Call

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- **1 Executive Overview**
- 2 Financial Review (Q4 & 2020)
- 3 Outlook
- 4 Q&A



Strong finish to a successful year

- Net sales growth in Q4 by 11% boosted by strong sales in region Americas. EMEA and APAC weaker development, partly affected by Covid-19.
- Full year growth 15% mainly driven by strong performance in Americas.
- EBITDA margin 25% in Q4 and 27% for the full year.
- In 2020, Covid-19 led to increased demand for probiotics in the Americas, while causing greater sales volatility in EMEA and APAC. Impact on operations were limited.
- The board proposes a dividend of SEK 1,10 (1,00) per share or a total of SEK 12,5 m (11,4)

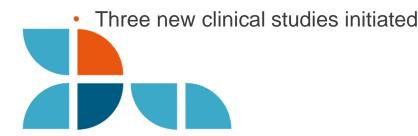






2020 – a successful, turbulent and busy year

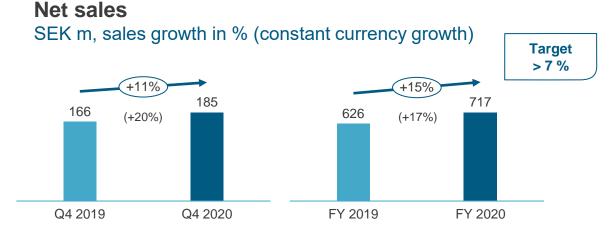
- More than 20 new customers
- Largest product update ever with US customer
- Two important strategic collaborations to broaden scope and volume of our business
- New financial targets to reflect our ambitions
- Upgrade of US production facilities to increase efficiency and capacity
- New management team complete with three new VP's
- Two important clinical studies published on stress and immune health







Strong sales growth and slight pressure on margins



EBITDA % EBITDA margin as % of Group net sales



Highlights in the quarter

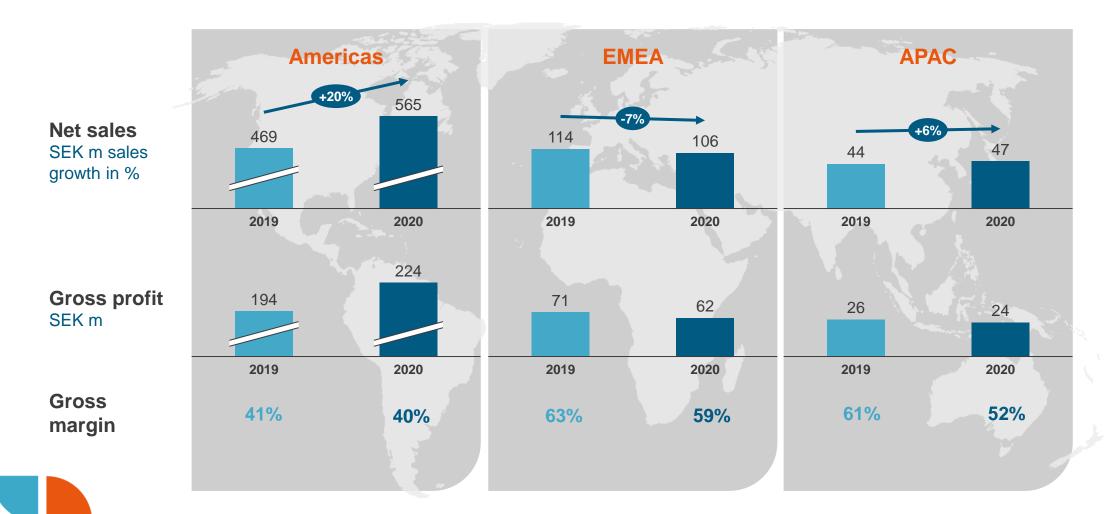
- Net sales (organic) growth by 11% (20% currency adj.)
- EBITDA at 25% explained by product mix and higher OpEx from increased activity in R&D and business development

Summary of 2020

- Net sales (organic) growth by 15% (17% currency adj.)
- EBITDA at 27% explained by product mix and higher OpEx from increased activity in R&D and business development



Net Sales and Gross Profit by region Full Year 2020







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Strong organic growth in the last quarter with FX headwind

Probi sales bridge, Q4 SEK m, sales in %



Condensed P&L SEK m

	Q4 2020	Q4 2019	Change
Net sales	184.8	166.1	▲ +11%
EBITDA	47.0	53.3	▼ -12%
EBITDA margin	25.4%	32.1%	▼ -6.7pp
EBIT	29.8	34.5	▼ -14%
Net income	21.8	25.8	✓ -15%
EPS	1.92	2.27	▼ -15%





Net sales on all time high in 2020 with strong organic growth

Probi sales bridge, Full Year SEK m, sales in %



Condensed P&L SEK m

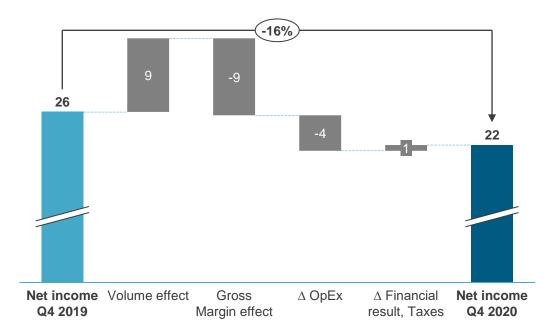
	2020	2019	Change
Net sales	717.2	626.2	▲ +15%
EBITDA	196.5	183.4	▲ +7%
EBITDA margin	27.4%	29.3%	▼ -1.9pp
EBIT	123.7	111.5	▲ +11%
Net income	92.7	85.9	+ 8%
EPS	8.14	7.54	+ 8%





Higher sales volume but unfavorable product mix

Reconciliation of net income, Q4 SEK m



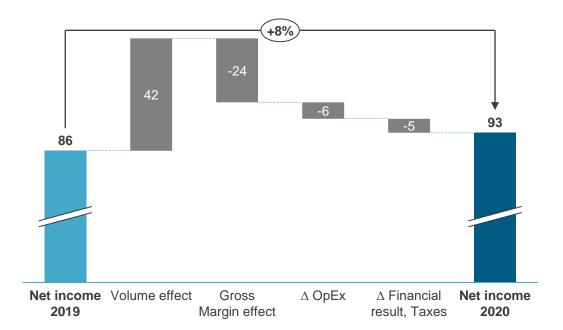
- Net income decreased by SEK 4 m (-16%) compared to previous year
- Higher sales volumes mainly generated from Americas
- Unfavorable product mix in the quarter reduced gross margin
- Operating expenses increased through higher business development and R&D activities





Higher sales volume increases net income

Reconciliation of net income, Full Year SEK m



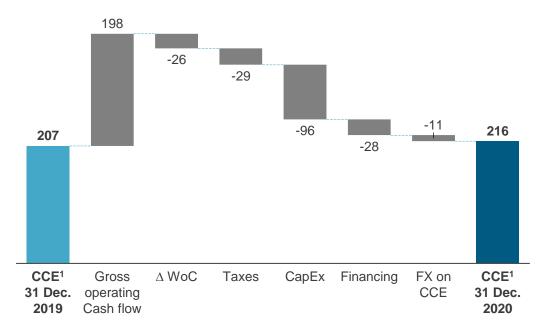
- Net income increased by SEK 7 m (+8%) compared to previous year
- Higher sales volume generates strong contribution to net income
- Product mix and production issues in Q1 caused a negative gross margin effect
- Operating expenses increased through higher activities in R&D and increased business development activities





Strong operational cash-flow has financed strategic investments

Reconciliation of group liquidity SEK m



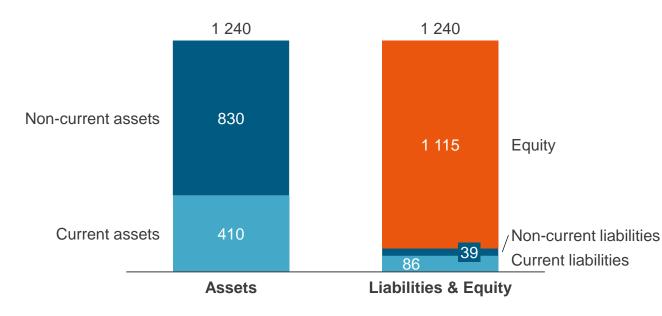
- Gross operating cash flow of SEK 198 m reflects robust business model
- Inventory build-up in connection with launch of updated product range for large US customer
- Capex includes investment in Vital Nutrients of SEK 53 m, manufacturing upgrade program of SEK 30 m and clinical trails, patents and IT SEK 13 m.
- Financing includes payment of dividends of SEK 11 m

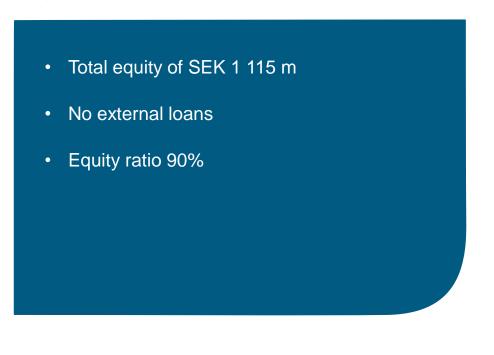




Solid balance sheet with no external loans

Balance sheet as per December 31, 2020 SEK m











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Strategic focus



• Acquisitions



Accelerate development of new products

- Expand range of clinically documented offerings
- Increase international collaborations
- Evaluate growth potential in probiotic related market segments





More efficient manufacturing

- High quality production
 adapted to market needs
- New manufacturing capabilities in growth regions
- Gradually improved gross margins







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Financial calendar

Interim report Q1 2021: Annual General Meeting: Interim report Q2 2021: Interim report Q3 2021: Year-end report 2021: April 23, 2021 May 7, 2021 July 16, 2021 October 22, 2021 February 2, 2022

